

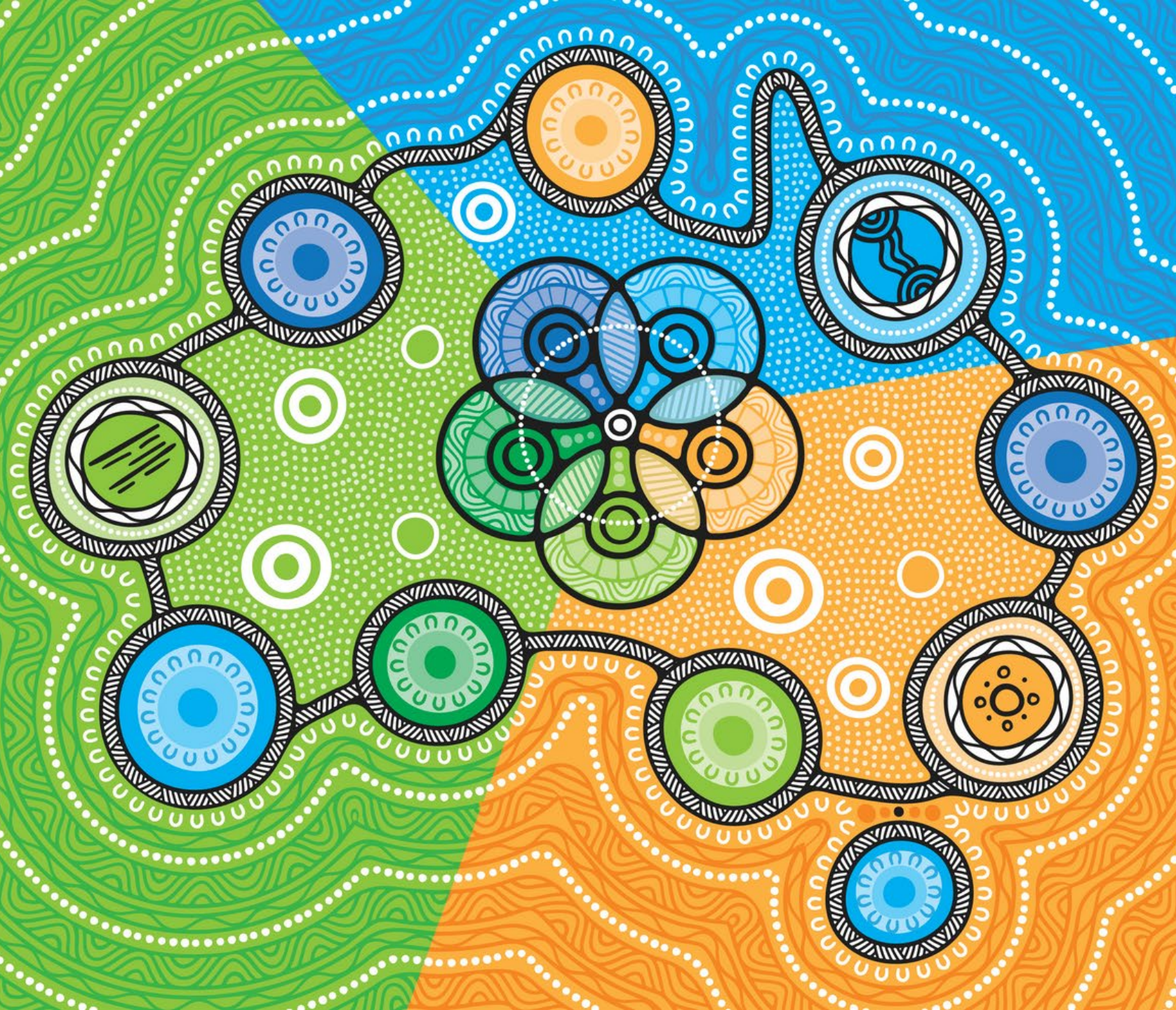


The Energy
Charter

Launching the 2026-27 Priority Actions of the Better Practice Social Licence Guideline

From lessons learned to better practice

20 October 2026



Acknowledgement of Country

We acknowledge the Traditional Custodians of the land and pay respect to their Elders, past and present.

We recognise and value the continuing rich culture and the contribution of Aboriginal and Torres Strait Islander people.

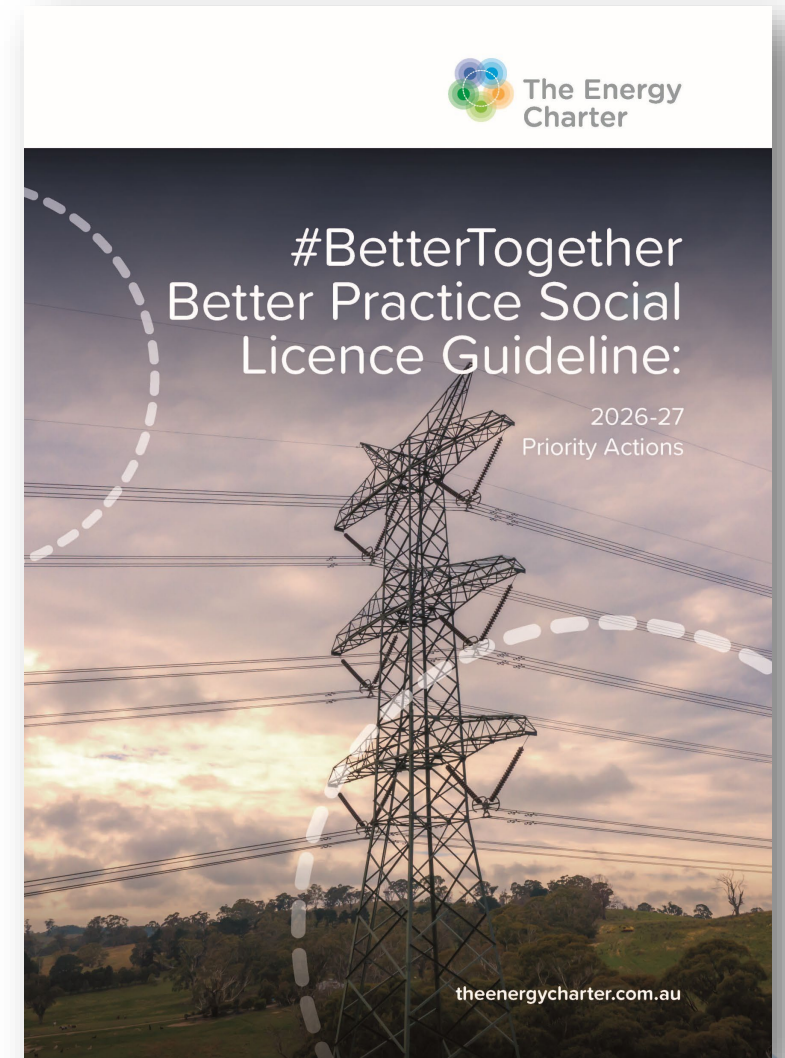
This artwork was created by Jordan Lovegrove. It tells the story of energy, how it connects all of Australia and the Energy Charter's commitment to create a better energy future for all Australians.

Welcome!

1. Better Practice Social Licence Guideline + Priority Actions
2. Hear from Joy Thomas, Independent Chair, Ag Energy Taskforce
3. Hear from AusNet, Marinus Link, Powerlink Queensland, TasNetworks + Transgrid
4. Q+A
5. Wrap up + Thank you

Please note we are recording today's session.

Questions can be submitted through the Q&A function.

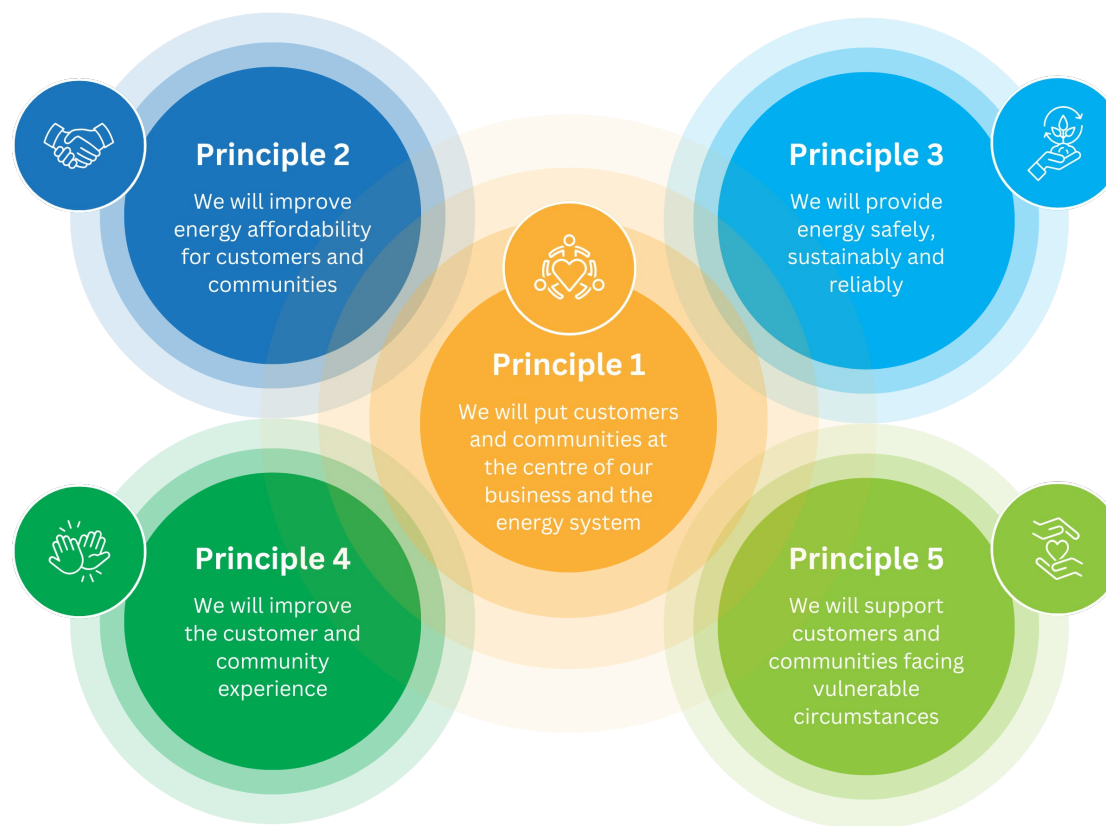




The Energy Charter

Launched in 2019, we are a one-of-a-kind CEO-led coalition united by a shared passion and purpose: delivering for customers and empowering communities in the energy transition.

Together, delivering better outcomes by putting customers + communities at the heart of Australia's energy transition.



Better Practice Social Licence Guideline + Priority Actions

From lessons learned to better practice

- **Independent research, 2022:** Lived experience research identified landholder and agricultural priorities and real-world impacts.
- **Co-designed Guideline, 2023:** Agriculture, community and industry voices shaped practical better-practice actions and shared expectations.
- **Independent Reviews, 2024 + 2026:** Reviews tested implementation and identified opportunities for improvement, informed by community and industry input.

- **Revised Priority Actions, 2026-27:** Co-designed with the Ag Energy Taskforce, Community Outcomes Group and Industry Collaborators to focus effort and strengthen accountability.

9

Revised
actions

11

Unchanged
actions

2

New
actions

Five transmission businesses: **AusNet, Marinus Link, Powerlink Queensland, TasNetworks and Transgrid** have recommitted to an 18-month implementation period (July 2026 - December 2027), reporting quarterly to the **Ag Energy Taskforce** and followed by a third Independent Review in 2028.





The Energy
Charter

Joy Thomas
Independent Chair
Ag Energy Taskforce





The Energy
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Anita Nayak

*Manager, Landholders
and Community*
AusNet



The Energy
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Emily Norris
*Major Projects
Engagement Partner*
TasNetworks



The Energy
Charter

Mark MacManus
Social Impact Lead
Marinus Link

Energy Charter Priority Actions

What they mean for Marinus Link

October 2026





MARINUS
LINK

Acknowledgement

We acknowledge the First Peoples of the Country on which Marinus Link will be constructed in Tasmania, across Bass Strait and in Victoria. We recognise the Tasmanian Aboriginal Community and Traditional Owners in Victoria and their continuing connection to land, sea, waterways, sky and culture and pay our respects to all elders past and present.

Energy Charter Priority Actions

What they mean for Marinus Link

From better practice to lasting social impact

The Priority Actions are embedded in how we listen, make decisions, deliver commitments and measure the benefits of the project.

LISTEN

Understand expectations and concerns

DELIVER

Turn commitments into action

LEARN

Demonstrate outcomes and improve

From priority actions to meaningful outcomes



What matters is the difference our actions make

Community and landholders

Listen early, respond transparently and show how feedback influences decisions.

Local opportunity and First Peoples partnerships

Build participation, capability and respectful, enduring relationships.

Evidence and continuous improvement

Track what changes for people and communities, not just how many activities we complete.

Our test: are we creating benefits that will last beyond the life of the project?



**Delivering low cost,
reliable & clean energy**

Mark MacManus

Social Impact Lead

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Michael Johnson
*General Manager
Community, First Nations
and Social Legacy*
Transgrid



The Energy
Charter

Wendy Miller
Customer Strategist
Powerlink Queensland

Energy Charter

Value of the Better Practice Social Licence Guideline and reporting process

Wendy Miller
Customer Strategist
Powerlink Queensland



Effective internal collaboration in action



Project Engagement



Health and Safety



Primary Systems Field Engineering



Community and Social Performance



Environment and Sustainability



Easement Delivery



Landholder Relations



Asset Management



Strategic Procurement



Property



Infrastructure Delivery



Customer Strategy



Indigenous Partnerships



Major Projects



Project Development

Value for our stakeholders



Affirms industry's commitment to prioritising landholder, community and customer needs in planning and delivering our work



Provides a mix of strategic, practical and on-ground focus areas for industry



Encourages and celebrates uplifts in performance within TNSPs



Connects common threads of complexity and opportunity for TNSPs



Greater transparency helps to build mutual understanding and trust



Offers a consistent playbook across TNSPs for what matters most to our stakeholders



Regular reporting instils accountability for industry to keep shifting the dial



Focus on action and outcomes, not just 'talking the talk'



Vehicle for continuous improvement



Highlights key risks that TNSPs need to monitor and respond to

Value for Powerlink



Thank you!

Better Practice Social Licence Guideline: 2026-27 Priority Actions

Access the 2026-27 Priority Actions
on our website:

[www.theenergycharter.com.au/collaboration/
bettertogether-initiatives/better-practice-
social-licence-guideline-review/](http://www.theenergycharter.com.au/collaboration/bettertogether-initiatives/better-practice-social-licence-guideline-review/)

